

### REPORT D.T2.5.1



### GUIDELINE FOR DEVELOPING & IMPLEMENTING ACTION PLANS IN CITIES

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### Annex 1: Example of an action plan outline\*

#### "Action Plan for the City/FUA of [...] based on Urban Environmental Acupuncture"

- 1. Introduction
  - 1.1 Concept of the Action Plan in the context of SALUTE4CE project
  - 1.2 Objectives of the Action Plan
- 2. Creation of an Action Plan for the City/FUA
  - 2.1 Challenges (initial situation)
  - 2.2 Visions and aims of the City/FUA
  - 2.3 Involvement of stakeholders and inhabitants
  - 2.4 Work program and schedule
- 3. Urban Environmental Acupuncture sites in the City/FUA
  - 3.1 Selection of UEA sites
    - 3.1.1 Site analyses
      - i. General information (demography, planning framework etc.)
      - ii. Physical information (morphology, hydrology etc.)
    - 3.1.2 Preselection and assessment of sites (using the WP1 assessment matrix)
    - 3.1.3 Specification of implementation sites
  - 3.2 Planning single actions
    - 3.2.1 Identification of measures and approaches
    - 3.2.2 Living lab discussion (public feedback)
    - 3.2.3 Specification of measures and approaches
  - 3.3 Recommendations
    - 3.3.1 Management and maintenance planning (incl. responsibilities and financing)
    - 3.3.2 Controlling (Monitoring)
    - 3.3.3 Outlook and future prospects
- 4. Summary (in English language; 5-10 pages, with the same outline as shown above)

<sup>\*</sup> Based on an idea by Christian Bachmann/Impulse Region.

# Annex 2: Analysis sheets for Section 5.1: Identification of urban green deficit areas for the action plan using the example of Erfurt (Germany) (after material from SiBG - Silesian Botanical Garden 2020)

### Annex 2-1: Characterization of green deficit areas using the example of Erfurt (Germany)

→ Please use the template below (Tab. 2.1) to characterise the green deficit area.

Table 2.1: Analysis sheet for the identification of green deficit areas for the action plan using the example of Erfurt (Germany). Source of characterisation: C. Bachmann (2021)

Working title of the Area	Site Characteristics (text description)	Boundary of the area (e.g. map)
Green deficit area Erfurt ac- cording to the Impulse Region action plan (July 2021)	Erfurt is the capital of the Free State of Thuringia (Germany). With around 214,000 inhabitants, it is the largest city in Thuringia (269.2 km²), located on the southern edge of the Thuringian Basin, in the wide valley of the Gera River. In the south, the city area is bordered by the forested heights of the Steigerwald. The average annual rainfall is about 500 mm, making Erfurt one of the driest major cities in Germany. The city does not have a particularly developed suburban belt and is not located in a metropolitan area. Due to the different historical and economic development of the individual districts, social disparities exist. Due to the dense development, the local recreation areas are almost exclusively located on the outskirts of the city, e.g. Steigerwald, Nordstrand or ega-Park.	See annex 7!

### Annex 2-2: Identification of the need for action and suitability using the example of Erfurt (Germany) (Reasons for implementing the action plan in this area)



→ Using all available information, assess the area in terms of need for action and suitability and derive your decision from this (Tab. 2.2). Do enough reasons speak for the implementation of the action plan, i.e. for the implementation of UEA in this area?

Tab. 2.2: Analysis sheet to determine the need for action and suitability using the example of Erfurt (Germany). Source of diagnosis: Bachmann 2021)

	Reasons (Are there any?)	Diagnosis (short description in 1-2 sentences)
action	Deficit of public green spaces	Due to the dense building development in the city centre, there are no large green areas there.
Reasons for high need for action	Insufficient access to public green spaces	Good access to public green spaces does not exist in all urban areas. Therefore, an important aim is the creation of a publicly accessible and interconnected open space system consisting of pathways, parks, squares and avenues, also between the core city and the districts.
	Existence of small previously neglected areas	In the planning of recent years, some larger green spaces have been redesigned in the course of the Federal Garden Show 2021, among others. Small targeted measures are intended to increase biodiversity, improve adaptation to climate change and promote the quality of life of residents.
bility	No planning restrictions that exclude the development of green spaces	Various concepts and plans, such as the integrated urban development concept 2030, the landscape plan or the action concept for climate protection of Erfurt offer solutions for the development of green spaces.
Reasons for high suitability	No technical restrictions that exclude the develop- ment of small green spaces	The city of Erfurt has a lot of green spaces without technical restrictions. Areas where are no technical restrictions offer a wide range of possibilities for the redesign of green spaces. Here, many ideas can be developed by citizens in consultation with planners.
Reasons	No property-related restrictions that exclude the implementation of the action plan	The selection of new potential development sites in the course of the green environmental acupuncture has focused on sites that are owned by the city.

### Annex 3: Analysis sheets for Section 5.2: Evaluation of potential acupuncture sites (after material from SiBG - Silesian Botanical Garden 2020)

### Annex 3-1: Analysis of sites according to obligatory criteria using the example of Erfurt (Germany)

Analysis based on obligatory criteria that must be met in full for a site to be considered in the further evaluation.

The analysis is carried out here as an example for three sites in Erfurt (Germany): Site 1: Körnerstraße (Fig. 1, Fig. 2), Site 2: Holbeinstraße (Fig. 3, Fig. 4) and Site 3: Thälmannstraße.



Fig. 1: Impression on Site 1 "Körnerstraße", Erfurt.

Fig. 2: Impressions on Site 1 "Körnerstraße", Erfurt.



Fig. 3: Impression on Site 2 "Holbeinstraße", Erfurt. Photo: J. Mathey.



Fig. 4: Impression on Site 2 "Holbeinstraße", Erfurt. Photo: J. Hemingway



- → Please use the template below (Tab. 3.1) to document the fulfilment/non-fulfilment of the obligatory criteria of individual, pre-selected acupuncture sites. If the site meets a certain criterion, please put a "+", if not, a "-".
- → If a "-" appears for even one criterion for a certain area, it means that this area will not be considered in further analysis.

Tab. 3.1: Analysis sheet for the evaluation of the obligatory criteria using the example of Erfurt (Germany). Source of assessment: Bachmann (2021)

Required Condition	Site 1	Site 2	Site 3	
Availability of the area	+	+	-	
Need to transform the site	+	+	+	
Clear legal status and clarity on the permitting process	+	+	-	
Compatibility with existing/planned infrastructure	+	+	-	
Conformance with applicable plans, programs, or projects designated for the area	+	+	+	
No conflicts with local interest groups	+	+	+	
Result/Conclusion: "Yes" or "No"	Yes	Yes	No	

**Evaluation:** Site 1: Körnerstraße (Fig. 1, Fig. 2) and Site 2: Holbeinstraße (Fig. 3, Fig. 4) are both suitable potential acupuncture sites. Site 3: Thälmannstraße does not-fulfil all mandatory criteria and therefore should not be considered as an acupuncture site.

### Annex 3-2: Assessment of potential acupuncture sites according to the need for action



→ Using the table below (Tab. 3.2), please conduct a comparative assessment of the need for action in terms of conversion to green space for several potential acupuncture sites.

**Rating**: 2 = major benefit; 1 = moderate benefit; 0 = negligible benefit or no benefit in terms of the need for action.

If needed, weighting can be applied and should be entered in column 2.

Tab. 3.2: Analysis sheet for the evaluation of potential acupuncture sites according to the need for action using the example of two locations in Erfurt (Germany): Site 1: Körnerstraße, Site 2: Holbeinstraße. Source of assessment: Bachmann (2021)

Category (Service/	Weight Factor	Factor Type of Service/Benefit (0; 1;				
Benefit)	(1 / 2)	71	Site 1	Site 2		
Social Aspects for the Local Population	1	Creation of "neighbourhood spaces" for recreation and socializing.	2	1		
Social Aspects ne Local Popula	1	Creation of a positive identity of the site and its surroundings	2	0		
Social he Loc	1	Increasing the visual attractive- ness of the site	2	2		
for t	1	Improvement of the feeling of being safe	2	0		
,	1	Improving the accessibility of the green space especially for sensitive groups (e.g. elderly people, parents with children, disabled people)	1	0		
ıtal Quali	1	Improvement of the quality of stay/usability of the site by increasing the amount of greenery	2	1		
Environmental Quality	1	Improvement of the usability of the site through more greenery and special attractions (e.g. playground equipment, chess field, sports equipment)	2	1		
	1	Improvement of the microclimate (e.g. reduction of the exposure of people to heat)	2	1		

Category	Weight Factor	Type of Service/Benefit	Evaluation (	its by UEA	
(Service/ Benefit)	(1 / 2)	Type of Service/Benefit	Site 1	Site 2	<b></b>
ity	1	Spatial-functional linkage with already existing or planned blue or green spaces.	0	0	
Ecological Quality	1	Increase urban biodiversity (e.g., use native plant species, eliminate invasive plant species).	2	2	
	1	Provide food sources for wildlife (e.g., small animals, butterflies, other pollinators, birds).	2	1	
ar Econ-	1	Enabling the reuse of urban brownfields by the local community.	0	0	
Area Circular Econ- omy	1	Improving storm water management (e.g., local use of surplus storm water, infiltration into the ground, local retention)	0	0	
Function Diversity of the Public Space	1	Enrichment of the site with new functions	2	1	
Function Diversity or the Public Space	1	Improving the connectivity of different types of public spaces	1	0	
		Total Score (max. 30)	22	10	

**Evaluation** of **need for action**: 15 categories; maximum total score: 30 = 15\*2\*1 (if all weights 1), 60 = 15\*2\*2 (if all weights 2).

The higher the score, the higher the need for action for the respective site to be changed into an acupuncture site.

### Annex 3-3: Evaluation of potential acupuncture sites in terms of suitability for upgrading



→ Using the table below (Tab. 3.3), please conduct a comparative assessment of the suitability for upgrading in terms of urban environmental acupuncture for several potential acupuncture sites.

*Rating*: 2 = fully applies, 1 = conditionally applies, 0 = does not apply.

If needed, weighting can be applied and should be entered in column 2.

Tab. 3.3: Analysis sheet for the evaluation of potential acupuncture sites according to suitability using the example of two locations in Erfurt (Germany): Location 1: Körnerstraße, Location 2: Holbeinstraße. Source of assessment: Bachmann (2021)

Category	Weight		Indi	vidual Sco (0; 1; 2)	ores
(Suitabil- Fa	Factor (1 / 2)	favourable/unfavourable Conditions	Site 1	Site 2	
	1	Little/no difficulties arising from specifics of the site that increase workload and costs for maintenance, cleaning, and quick repairs	1	1	
Conditions	1	Little/no expected burden/time required to obtain necessary permits (building, environmental, and conservation permits) for implementation at the site	1	1	
Technical Conditions	1	Little/no cost or time-consuming preparatory work required	0	1	
	1	Possibility of creating solutions that combine greening with the management of excess rainwater or its infiltration into the ground	1	0	
Spatial Connections/ Linkages	1	Little/no expected constraints due to proximity to neighbouring uses (e.g. shopping centres, industrial centres, administrative centres, logistics centres, infrastructures)	1	1	
Spatial Cc Link	1	Expected functional/spatial links/connections with neighbouring facilities (e.g. residential areas, sports centres, cultural and educational facilities)	2	1	

Category	Weight Factor		Ind	ividual Sc (0; 1; 2)	
(Suitabil- ity)	(1 / 2)	favourable/unfavourable Conditions	Site 1	Site 2	•••••
g s	1	Little/no expected restrictions due to ownership (public, private).	2	2	
Legal/Planning Requirements	1	Little/no potential obstacles/constraints to implementation arising from the current/planned expansion or reconstruction of urban infrastructure at the site.	2	1	
Le	1	Little/no restrictions on implementation or use resulting from the need to protect existing cultural or natural values	2	2	
S.	1	Little/no threat of vandalism or anti-social behaviour, attractiveness of the site for criminals (compared to neighbouring areas).	1	1	
Local Residents	1	Confirmed acceptance by local population (little/no conflicts expected with owners/users of neighbouring properties).	2	1	
Po	1	Location which, despite the current lack of greenery, is preferred by owners/users of neighbouring properties for recreational activities	2	1	
uality	1	Existing or expected accessibility constraints for older people, parents with children and/or disabled people.	1	2	
Environmental Quality	1	Environmental conditions that limit people' ability/comfort to stay (poor air quality, noise pollution, risk of flooding, etc.)	2	1	
Enviro	1	The implementation of the UEA will create the possibility to use the planned sites as green space for public space in the long term (many years)	2	2	
		Total Score	22	18	

**Evaluation of suitability for upgrading:** 15 categories; maximum total score: 30=15\*2\*1 (if all weights 1), 60=15\*2\*2 (if all weights 2).

The higher the score, the more suitable the respective site is for upgrading to an acupuncture site.

### Annex 3-4: Combined assessment of need for action and suitability of potential acupuncture sites using the McKinsey matrix

Each potential acupuncture site can be represented by a rating - as a point in the matrix area - in the green, yellow or red field. The use of a matrix can be particularly useful when there are a large number of sites to choose from.

#### Analysis steps:

- → Enter the scores determined in Annex 2-2 and Annex 3-3 into the table below (Tab. 3.4).
- → Graphically position the scores on need for action and suitability for individual sites as points on the McKinsey matrix (Fig. 5).
- → From the matrix you can then read off the most suitable acupuncture sites.

Tab. 3.4: Analysis sheet for suitability and need for action using the example of two locations in Erfurt (Germany): Site 1: Körnerstraße (St 1), Site 2: Holbeinstraße (St 2)

	Site 1 (St 1)	Site 2 (St 2)	Site
Suitability for Upgrading	22	18	
Need for Action:	22	10	

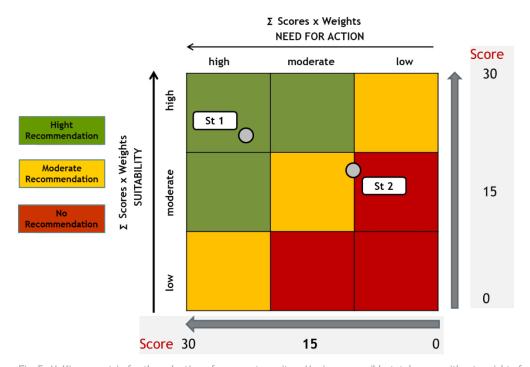


Fig. 5: McKinsey matrix for the selection of acupuncture sites: Maximum possible total score without weights for need for action and suitability 30 each; example for two sites in Erfurt (Germany); site 1: Körnerstraße (St 1), suitability 22 points, need for action 22 points), site 2: Holbeinstraße (St 2, suitability 18 points, need for action 10 points).

The evaluation shows that site 1: Körnerstraße (St 1), which is in the green zone in terms of both suitability and need for action, is very well suited as an acupuncture site. Site 2: Holbeinstraße (St 2) is in the yellow zone in terms of suitability and between the yellow and red zones in terms of need for action and is therefore moderately to poorly suitable as an acupuncture site.

# Annex 4: Analysis sheets for Section 5.3: Selection of the intervention (NbS types) (after material from SiBG - Silesian Botanical Garden 2020)

The determination of the "needles", i.e. specific measures at the acupuncture sites, is also carried out in a multi-stage procedure in which nature-based solutions (NbS) are examined with regard to the fulfilment of obligatory criteria (Annex 4-1), their suitability as an intervention measure (Annex 4-2) and their benefit for the acupuncture site or for the goals of the action plan (Annex 4-3). Supported by information in Annexes 5 and 6, data already collected will be analysed for this purpose. Annex 5 describes suitable natural-based solutions for urban acupuncture. In order to assess the potential benefits of the respective nature-based solutions for the selected acupuncture sites, Annex 6 compiles selected potential ecosystem services (ESS) for the NbS types. The final selection of NbS types can also be supported by the McKinsey matrix (Annex 4-4).

The procedure is explained here using the example of the "Spielbergtor" area in Erfurt. It is an 990  $m^2$ -large, elongated lawn (132 m x 12 m) with a row of trees (Fig. 6, Fig. 7), which lies between a busy road and a row of houses (Fig. 8) with a car park (Fig. 9).

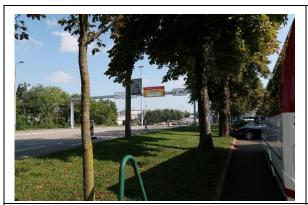


Fig. 6: Impression on Site 3 "Spielbergtor", study area: meadow with a line of trees. Photo: J. Mathev.



Fig. 7: Impression on Site 3 "Spielbergtor", study area behind bus. Photo: J. Mathev.



Fig. 8: Impression on Site 3 "Spielbergtor", houseline vis-à-vis of study area. Photo: J. Mathey.



Fig. 9: Impression on Site 3 "Spielbergtor", parking next to the study area. Photo: J. Mathey.

The following were selected as possible NbS types (intervention solutions) for site 3: NbS type A: Wildflower meadow; NbS type B: Border strips/flower beds with native perennials; NbS type C: Large shrubs; NbS type D: Fruit trees/fruit bushes; NbS type E: Green pergolas/green arbours and evaluated with regard to the fulfilment of obligatory criteria (Annex 4-1), their suitability as an intervention measure (Annex 4-2) and the benefit for the acupuncture site or for the objectives of the action plan (Annex 4-3).

The better the information about the site, the greater the chance of making a good decision, choosing a particular nature-based solution (NbS) and excluding other options.

Name of the Site	Coordinates
Site "Spielbergtor"	50°58'19.3"N / 11°02'28.9"E

### Annex 4-1: Analysis of NbS types according to obligatory criteria (NbS types: see Annex 4!)

Analysis of the obligatory criteria that must be fully met in order for an NbS type to be considered for further assessment.

→ Please use the template below (Tab. 4.1) to document the fulfilment/non-fulfilment of the obligatory criteria of individual, pre-selected NBS types. If the NbS type fulfils a certain criterion, please put a "+", if not, a "-".

If a "-" appears for even one criterion for a certain NbS type, this means that this NbS type will no longer be considered in the further analysis.

Tab. 4.1: Analysis sheet for the assessment of NbS types according to obligatory criteria using the example of five NbS types for the example area "Spielbergtor" in Erfurt (Germany). Source of assessment: Participants of Erfurt excursion on 14<sup>th</sup> September 2021

Preconditions	NbS A	NbS B	NbS C	NbS D	NbS E
Clear procedural path/permit for this NbS type (green space type).	+	+	+	+	+
No irreversible conflicts of this NbS type (green space type) with underground or above ground facilities/infrastructure (neither existing nor planned).	+	+	+	+	+
Sufficient space for this NbS type (green space type), both for the implementation and maintenance of the green space.	+	+	+	+	+
No conflict with the city's existing plans/programmes/projects.	+	+	+	+	+
No explicit conflicts with local stakeholders/citizen groups	+	+	+	+	+
Conclusion: "Yes" or "No	Yes	Yes	Yes	Yes	Yes

**Evaluation:** All NbS types fulfil all obligatory criteria and therefore can be considered for further assessment: NbS type A: wildflower meadow, NbS type B: border strips/flower beds with native perennials, NbS type C: large shrubs, NbS type D: fruit trees/fruit bushes; NbS type E: green pergolas/green arbours

### Annex 4-2: Evaluation of certain NbS types with regard to their suitability for upgrading.

→ Please use the table below (Tab 4.2) to make a comparative assessment of the suitability of the NbS type for UEA at site 3 "Spielbergtor".

**Score**: 2 = fully applies, 1 = partially applies, 0 = does not apply.

If necessary, a weights can be applied, which is to be entered in column 2.

Tab. 4.2: Analysis sheet for the assessment of NbS types with regard to their suitability for upgrading using the example of five NbS types for the example site "Spielbergtor" in Erfurt (Germany). Source of assessment: Participants of Erfurt excursion on 14<sup>th</sup> September 2021.

Category	Weight	favourable/unfavourable	li	ndividu	al Score	es (0; 1;	; 2)
Suitability	Factor (1 / 2)	Conditions	NbS A	NbS B	NbS C	NbS D	NbS E
Technical/pro-	1	Little/no expected difficulties/high time requirements for agreements/approvals.	2	2	2	0	1
cedural aspects of implementa- tion	1	Little/no potential conflicts of the NbS type with existing facilities that require additional effort	2	2	1	0	0
Financial As-	1	Little/no additional costly or time- consuming preparatory work expected due to site conditions	2	2	2	0	0
pects of Imple- mentation	1	Little/no labour-intensive and/or cost-intensive maintenance to be expected due to site conditions	2	1	1	0	0
Technical/pro- cedural aspects of maintenance	1	Clear responsibilities/obligations regarding the maintenance of the NBS type	2	2	2	2	2
	1	Existence of practical experience and qualified personnel who can implement this type of NBS	2	2	2	2	2
Financial Context	1	Little/no expected difficulties in fi- nancing the NbS type (e.g. lack of funds in the municipal budget or diffi- culties in raising external funds)	2	2	2	2	1
Compatibility and Ac-	1	Compatibility of the NbS type with the character of the acupuncture site/environment	2	2	2	1	0
ceptance	1	Expected acceptance of the local population for the NbS type	2	2	2	0	0
		Total Score	18	17	16	7	6

**Evaluation of suitability for upgrading:** 9 categories; maximum total score: 18 = 9\*2\*1 (if all weights 1), 36 = 9\*2\*2 (if all weights 2). The most suitable NbS type(s) for upgrading is (are): NbS type A: wildflower meadow, NbS type B: border strips/flower beds with native perennials, NbS type C: large shrubs.

### Annex 4-3: Evaluation of potential NbS types under aspects of use at the acupuncture site

The question is: "Do the respective NbS types provide a benefit with regard to certain ecosystem services (ÖSL) (Annex 6)?

→ Please use the table below (Tab. 4.3) to make a comparative assessment of the benefits in terms of potential NBS types for the acupuncture site.

**Evaluation**: Possible scores for each ecosystem service are: 0; 1; 2; 3; 4; 5; where 5 = very large benefit; 0 = marginal benefit or no benefit.

If necessary, a weighting can be applied, which is to be entered in column 2.

Tab. 4.3: Analysis sheet for the assessment of NbS types under aspects of use at the acupuncture site using the example of five NbS types for the example area "Spielbergtor" in Erfurt (Germany). Source of assessment: Participants of Erfurt excursion on 14<sup>th</sup> September 2021

Categories Benefit	Weight		S			es from ; 3; 4; 5	<b>5</b> )
Eco System Services	Factor (1 / 2)	Examples for Benefits	NbS A	NbS B	NbS C	NbS D	NbS E
Microcli- mate Air quality Noise	1	Reducing human exposure to heat Improving air quality Reduction of noise	2	2	4	4	4
Water Bal- ance	1	Improving storm water management (e.g. local use of excess storm water, infiltration into the ground, local retention) Linking green spaces with storm water infrastructure De-sealing	1	1	3	3	2
Green Space Man- agement	1	Creation/protection of areas with low maintenance and relatively low maintenance costs, in which nature "runs wild" and species can spontaneously establish themselves  Promote heat and drought tolerant species/varieties  Support of a local NGO/citizen initiative for the conservation of green spaces	5	4	3	1	2

Categories (Eco Sys-	Weight			Individual Scores from Services (0; 1; 2; 3; 4; 5)				
tem Services) (Benefit)	Factor (1 / 2)	Examples for Benefits	NbS A	NbS B	NbS C	NbS D	NbS E	
	1	Enhancing urban biodiversity (e.g. introducing native plant species, eliminating invasive plant species).	5	5	5	5	3	
Biodiver-		Providing food for wildlife (e.g. small animals, butterflies, other pollinators, birds)						
sity		Protection/enhancement of native biotopes, especially ecologically important/endangered ones						
		Strengthening urban soil protection/soil restoration						
Quality of Stay	1	Increasing synergies between different functions, reducing conflicts.	3	3	4	3	4	
Stay		Increasing safety when staying at a particular site						
		Increase/create visual attractiveness of the site						
		Increasing the multi-functionality of the public space at the site						
Integration of the Lo-	1	Creation of "neighbourhood spaces" for leisure activities and socialising	2	2	2	2	3	
cal Popula-		Increasing the feeling of safety						
tion/Com- munity		Creating a positive identity of the site and its surroundings						
inunity		Improving the attractiveness of the site for elderly people, parents with children, disabled people						
Functional Diversity of Public	1	Improving the functional network of dif- ferent types of public spaces	2	2	3	3	3	
		Spatial-functional linkage with exist- ing/planned green-blue infrastructure.						
Spaces		Increasing the quality of green-blue infra- structure at city level						
		Total Score	20	19	24	21	21	

**Evaluation of benefits:** 7 categories; maximum total score: 35 = 7\*5\*1 (if all weights 1), 70 = 7\*5\*2 (if all weights 2). The following NbS type(s) are benefitting most on ecosystem services: NbS type C: large shrubs, NbS type D: fruit trees/fruit bushes, NbS type E: green pergolas/green arbours.

### Annex 4-4: Combined assessment of the benefits and suitability of potential NbS types using the McKinsey matrix

Each potential NbS type can be reflected by a score - as a point in the McKinsey-Matrix area - in the green, yellow or red field (Fig. 10). The use of a matrix can be particularly useful when selecting from a large number of sites.

#### Analysis steps:

- → Record the scores obtained in Annex 4-2 and Annex 4-3 in the table below (Tab. 4.4).
- → Graphically position the benefit and suitability scores for individual sites as dots on the McKinsey-Matrix (Fig. 3.4).
- → From the matrix you can then read off the most suitable NbS types.

Tab. 4.4: Analysis sheet for suitability and benefit using the example of five NbS types for the example area "Spielbergtor" in Erfurt (Germany)

	NbS-Typ A	NbS-Typ B	NbS-Typ C	NbS-Typ D	NbS-Typ E
Suitability	18	17	16	7	6
Benefit	20	19	24	21	21

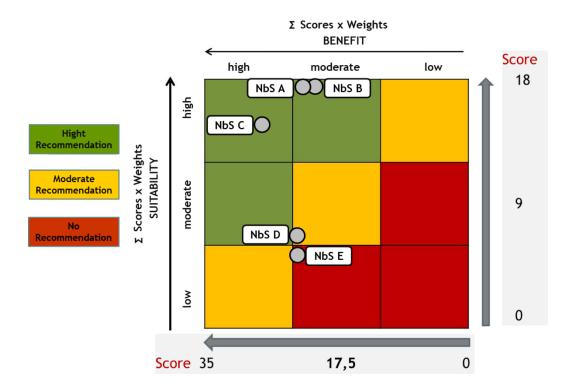


Fig. 10: McKinsey matrix for the assessment of NbS types under aspects of use at the acupuncture site; example of five NbS types for the example area "Spielbergtor" in Erfurt (Germany). Suitability for upgrading: 9 categories; maximum total score: 18 = 9\*2\*1 (if all weights 1), 36 = 9\*2\*2 (if all weights 2); Benefits: 7 categories; maximum total score: 35 = 7\*5\*1 (if all weights 1), 70 = 7\*5\*2 (if all weights 2). NbS types: NbS A: wildflower meadow; NbS B: border strips/flower beds with native perennials; NbS C: large shrubs; NbS D: fruit trees/fruit bushes; NbS E: green pergolas/green arbours.

**Evaluation of NbS types**: The most suitable nature-based solutions for this site are those in the green areas: NbS type A: wildflower meadow; NbS type B: border strips/flower beds with native perennials; NbS type C: large shrubs.

Annex 5: Description of nature-based solutions (NbS) suitable for urban environmental acupuncture (after material from SiBG - Silesian Botanical Garden 2020)

Root- ing	NbS Name	Definition	Ar- range- ment		
	Urban Meadows	Species-rich plant communities of native herbaceous plants in the form of mesotrophic (medium nutrient content) or dry meadows in urban areas  Roadside linear elements or plots (flowerbeds) of green spaces with reduced maintenance intensity sown with a wildflower-rich grass seed mixture to attract food-seeking insect pollinator species with nectar and pollen			
	Verges/Flower Beds with Native Perenni- als				
	Ground Cover Plants	An area of low vegetation, usually one species (perennial plants or low shrubs), with reduced maintenance intensity, that densely and permanently covers the bare ground			
	Lawn	An area planted with grasses, kept at a short height and used for aesthetic and recreational purposes			
	Green Pavements	Pavements with soil-filled gaps with filtering properties and with specific creeping grass species of low growth and minimal maintenance requirements			
	Street Trees	Trees planted along roads in compliance with standards (regulations)			
	Park Trees	Trees planted in green (vegetated) areas that are not traffic areas or city squares			
	Fruit Trees/ Fruit Shrubs	Trees or shrubs grown for the production of edible fruits or seeds			
9	Large Shrubs	Shrub species/shrub varieties that grow to a height of more than 2 m			
Ground	Rain Gardens (under- drained)	Shallow basins which are filled with a porous soil mix and covered with native vegetation, designed for rainwater retention, filtration and infiltration	horizontal		
	Road-side Swales for Retention and Infil- tration	Vegetated open drainage channels to reduce the runoff volume and to retain, filter and infiltrate rainwater			
	Linear Wetlands for Storm Water Filtra- tion	Flat, linear basins with impermeable bottom, filled with porous soil-gravel mixture and covered with native vegetation designed for retention and filtration of rainwater by surface and subsurface flow			
	Natural Pollina- tors' Modules	Terrestrial micro-habitats (10-20 m <sup>2</sup> ) designed to attract pollinators (and biodiversity in general) and consisting of plants, living space for creatures and water sources (elements of site furnishing)			
	Hedge/Hedgerow	Shrubs planted in rows forming a physical boundary (a hedge), in association with other plants and physical features			
	Rockery	Small gardens with aesthetically arranged rocks/stones, with small gaps in between, where small plants are rooted and animals find habitat			
	Herb Spiral	Small gardens constructed as raised, cone-shaped spiral beds with multiple levels to provide herbs with a variety of growing conditions.			
	Urban Wilder- ness/Succession Area	Vegetated areas in the urban area where spontaneous but controlled succession takes place. Maintenance measures			

		aim at the sustainable provision of ecosystem services by a diverse, self-sustaining plant community (many species).		
	Ground Crops of Veg- etables/Herbs	Small gardens created for the cultivation (beds, containers) of vegetables/herbs		
	VRSS Slopes (Railway Lines) with Green Fences	Wooden fences overgrown with climbers and shrubs on a vegetated/vegetated ground slope/ground embankment (VRSS), acting both as green safety elements and biodiversity habitats, separating the space for pedestrians or cyclists	vertical/horizontal	
	Green Pergo- las/Green Arbours	Structures that support vines or climbing plants and create shaded or semi-shaded spaces. They are characterised by two or more posts or columns and open roofs and can be free-standing or attached to buildings	vertical/h	
d or iner	Green Facades with Climbing Plants	Walls that are fully or partially covered with greenery (winding or self-climbing plants). They can be espalier systems to hold the plants rooted in the ground or in containers		
Ground or Container	Wall-mounted Living Walls	Structures attached to cement walls (continuous or modular) containing organic or inorganic nutrient media in which the plants take root. Water and nutrients are supplied by an automated irrigation system.		
	Hydroponic Mobile Living Walls/Vertical Gardens	Self-supporting constructive systems based on a metal struc- ture equipped with a waterproof layer, a hydroponic textile substrate for plant growth, a water collection system and an automatic irrigation system	vertical	
	Vertical Vegeta- ble/Herb Gardens	Vertical freestanding or wall-mounted structures for growing vegetables or herbs outdoors		
	Hanging Wall Planters (as Green Street Fur- niture)	Baskets, flower pots, boxes, etc. with decorative perennials, hung on walls, posts, fences, sheds, balustrades, etc.		
Container	Compacted Pollina- tors' Module	Micro-habitats (4 - 5 m <sup>2</sup> ) created in planters with impermeable soils to attract pollinators (and biodiversity in general); consisting of plants, dwellings for creatures and water sources (elements of site furnishing)		
Cont	Rain Gardens in Planter (=self-con- tained)	Boxes / pots with impermeable grounds, filled with porous soil mixture and covered with native vegetation; aim: retention and filtering of storm water		
	Street Planters (as Green Street Furni- ture)	Free-standing planters in different shapes, sizes and made of different materials, e.g. wood, concrete, metal, recycled plastic, fibreglass. Street planters can be used to plant not only perennials but also shrubs and trees.	horizontal	
	Green Covering Shelter	Very light type of green roofs covered with year light, thin		
	Green Roof/Roof Ter- race	Exterior top covers of buildings to encourage the growth of vegetation; consisting of several layers that ensure water-proofing and resistance to root penetration and allow the development of plants		

Annex 6: Nature-based solutions (NbS) and their potential ecosystem services (ESS) (after material from SiBG - Silesian Botanical Garden 2020).

	Ecosystem Services (ESS)				
Nature based Solutions (NbS)	Regula- tion of Microcli- mate	Regula- tion of Water balance	Recrea- tional function	Habitat function → Biodi- versity	
Urban Meadows	2	1	4	5	
Verges/Flower Beds with Native Perennials	2	1	3	5	
Ground Cover Plants	2	1	3	3	
Lawn	2	1	2	1	
Green Pavements	1	4	1	1	
Street Trees	5	5	3	4	
Park Trees	5	5	5	5	
Fruit Trees/ Fruit Shrubs	3	2	4	4	
Large Shrubs	4	4	4	5	
Rain Gardens (under-drained)	4	5	3	4	
Road-side Swales for Retention and Infiltration	3	5	1	2	
Linear Wetlands for Storm Water Filtration	3	5	1	4	
Natural Pollinators' Modules	5	4	2	5	
Hedge/Hedgerow	4	3	4	4	
Rockery	2	1	3	3	
Herb Spiral	2	1	3	3	
Urban Wilderness/Succession Area	4	3	4	5	
Ground Crops of Vegetables/Herbs	2	1	4	2	
VRSS Slopes (Railway Lines) with Green Fences	4	4	2	5	
Green Pergolas/Green Arbours	4	1	4	2	
Green Facades with Climbing Plants	5	3	3	3	
Wall-mounted Living Walls	5	1	3	3	
Hydroponic Mobile Living Walls/Vertical Gardens	5	0	3	1	
Vertical Vegetable/Herb Gardens	2	0	4	1	
Hanging Wall Planters (as Green Street Furniture)	2	0	3	1	
Compacted Pollinators' Module	5	4	2	5	
Rain Gardens in Planter (=self-contained)	4	5	1	4	
Street Planters (as Green Street Furniture)	3	0	1	2	
Green Covering Shelters	5	3	2	2	
Green Roof/Roof Terrace	5	3	5	4	

Classification of the potentially achievable ESS of the respective NbS: 0 = no potential to 5 = very high potential

Annex 7: Overview map over the boundary of the green deficit area in Erfurt (Germany) and over potential acupuncture sites as well as over selected acupuncture sites

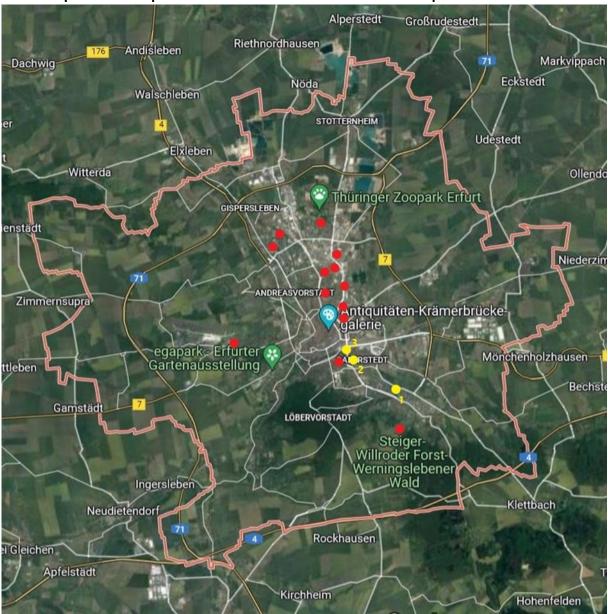


Fig. 11: Overview map over the boundary of the green deficit area in Erfurt (Germany) .... and over potential acupuncture sites (.) as well as over selected acupuncture sites: Körnerstraße (.1), Holbeinstraße (.2) und Spielbergtor (.3). Source: Bachmann (2021).

### References

Bachmann, C. (Impulsregion Erfurt, Jena, Weimar, Weimarer Land) (2021): Personal Communications.

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